

CONSULTANT AGREEMENT

City Manager's Office
701 Laurel St., Menlo Park, CA 94025
tel 650-330-6620



Agreement #: 3073

AGREEMENT FOR SERVICES BETWEEN THE CITY OF MENLO PARK AND R3

THIS AGREEMENT made and entered into at Menlo Park, California, this 10/6/2020,
by and between the CITY OF MENLO PARK, a Municipal Corporation, hereinafter referred to as
"CITY," and R3, hereinafter referred to as "FIRST PARTY."

WITNESSETH:

WHEREAS, CITY desires to retain FIRST PARTY to provide certain professional services for CITY in
connection with that certain project called: Zero waste implementation

WHEREAS, FIRST PARTY is licensed to perform said services and desires to and does hereby
undertake to perform said services.

NOW, THEREFORE, IN CONSIDERATION OF THE MUTUAL COVENANTS, PROMISES AND
CONDITIONS of each of the parties hereto, it is hereby agreed as follows:

1. SCOPE OF WORK

In consideration of the payment by CITY to FIRST PARTY, as hereinafter provided, FIRST PARTY
agrees to perform all the services as set forth in Exhibit "A," Scope of Services.

2. SCHEDULE FOR WORK

FIRST PARTY's proposed schedule for the various services required pursuant to this agreement will
be as set forth in Exhibit "A," Scope of Services. CITY will be kept informed as to the progress of work
by written reports, to be submitted monthly or as otherwise required in Exhibit "A." Neither party shall
hold the other responsible for damages or delay in performance caused by acts of God, strikes,
lockouts, accidents or other events beyond the control of the other, or the other's employees and
agents.

FIRST PARTY shall commence work immediately upon receipt of a "Notice to Proceed" from CITY.
The "Notice to Proceed" date shall be considered the "effective date" of the agreement, as used
herein, except as otherwise specifically defined. FIRST PARTY shall complete all the work and deliver
to CITY all project related files, records, and materials within one month after completion of all of
FIRST PARTY's activities required under this agreement.

3. PROSECUTION OF WORK

FIRST PARTY will employ a sufficient staff to prosecute the work diligently and continuously and will
complete the work in accordance with the schedule of work approved by the CITY. (See Exhibit "A,"
Scope of Services).

4. COMPENSATION AND PAYMENT

- A. CITY shall pay FIRST PARTY an all-inclusive fee that shall not exceed \$100,000 annually as described in Exhibit "A," Scope of Services. All payments shall be inclusive of all indirect and direct charges to the Project incurred by FIRST PARTY. The CITY reserves the right to withhold payment if the City determines that the quantity or quality of the work performed is unacceptable.
- B. FIRST PARTY's fee for the services as set forth herein shall be considered as full compensation for all indirect and direct personnel, materials, supplies and equipment, and services incurred by FIRST PARTY and used in carrying out or completing the work.
- C. Payments shall be monthly for the invoice amount or such other amount as approved by CITY. As each payment is due, the FIRST PARTY shall submit a statement describing the services performed to CITY. This statement shall include, at a minimum, the project title, agreement number, the title(s) of personnel performing work, hours spent, payment rate, and a listing of all reimbursable costs. CITY shall have the discretion to approve the invoice and the work completed statement. Payment shall be for the invoice amount or such other amount as approved by CITY.
- D. Payments are due upon receipt of written invoices. CITY shall have the right to receive, upon request, documentation substantiating charges billed to CITY. CITY shall have the right to perform an audit of the FIRST PARTY's relevant records pertaining to the charges.

5. EQUAL EMPLOYMENT OPPORTUNITY

- A. FIRST PARTY, with regard to the work performed by it under this agreement shall not discriminate on the grounds of race, religion, color, national origin, sex, handicap, marital status or age in the retention of sub-consultants, including procurement of materials and leases of equipment.
- B. FIRST PARTY shall take affirmative action to insure that employees and applicants for employment are treated without regard to their race, color, religion, sex, national origin, marital status or handicap. Such action shall include, but not be limited to the following: employment, upgrading, demotion, or transfer; recruitment advertising; layoff or termination; rates of pay or other forms of compensation and selection for training including apprenticeship.
- C. FIRST PARTY shall post in prominent places, available to employees and applicants for employment, notices setting forth the provisions of this non-discrimination clause.
- D. FIRST PARTY shall state that all qualified applications will receive consideration for employment without regard to race, color, religion, sex, national origin, marital status or handicap.
- E. FIRST PARTY shall comply with Title VI of the Civil Rights Act of 1964 and shall provide such reports as may be required to carry out the intent of this section.
- F. FIRST PARTY shall incorporate the foregoing requirements of this section in FIRST PARTY's agreement with all sub-consultants.

6. ASSIGNMENT OF AGREEMENT AND TRANSFER OF INTEREST

- A. FIRST PARTY shall not assign this agreement, and shall not transfer any interest in the same (whether by assignment or novation), without prior written consent of the CITY thereto, provided, however, that claims for money due or to become due to the FIRST PARTY from the CITY under this agreement may be assigned to a bank, trust company, or other financial institution without such approval. Notice of an intended assignment or transfer shall be furnished promptly to the CITY.
- B. In the event there is a change of more than 30 percent of the stock ownership or ownership in FIRST PARTY from the date of this agreement is executed, then CITY shall be notified before the date of said change of stock ownership or interest and CITY shall have the right, in event of such change in stock ownership or interest, to terminate this agreement upon notice to FIRST PARTY. In the event CITY is not notified of any such change in stock ownership or interest, then upon knowledge of same, it shall be deemed that CITY has terminated this agreement.

7. INDEPENDENT WORK CONTROL

It is expressly agreed that in the performance of the service necessary for compliance with this agreement, FIRST PARTY shall be and is an independent contractor and is not an agent or employee of CITY. FIRST PARTY has and shall retain the right to exercise full control and supervision of the services and full control over the employment, direction, compensation and discharge of all persons assisting FIRST PARTY in the performance of FIRST PARTY's services hereunder. FIRST PARTY shall be solely responsible for its own acts and those of its subordinates and employees.

8. CONSULTANT QUALIFICATIONS

It is expressly understood that FIRST PARTY is licensed and skilled in the professional calling necessary to perform the work agreed to be done by it under this agreement and CITY relies upon the skill of FIRST PARTY to do and perform said work in a skillful manner usual to the profession. The acceptance of FIRST PARTY's work by CITY does not operate as a release of FIRST PARTY from said understanding.

9. NOTICES

All notices hereby required under this agreement shall be in writing and delivered in person or sent by certified mail, postage prepaid or by overnight courier service. Notices required to be given to CITY shall be addressed as follows:

Rebecca Lucky
Sustainability Manager
City of Menlo Park
701 Laurel St.
Menlo Park, CA 94025
650-330-6720
mfcancilla@menlopark.org

Notices required to be given to FIRST PARTY shall be addressed as follows:

Garth Schultz
R3 Consulting Group, Inc.
1512 Eureka Road, Suite 220,
Roseville, CA 95661
510-647-9674
gschultz@r3cgi.com

Provided that any party may change such address by notice, in writing, to the other party and thereafter notices shall be addressed and transmitted to the new address.

10. HOLD HARMLESS

The FIRST PARTY shall defend, indemnify and hold harmless the CITY, its subsidiary agencies, their officers, agents, employees and servants from all claims, suits or actions that arise out of, pertain to, or relate to the negligence, recklessness, or willful misconduct of the FIRST PARTY brought for, or on account of, injuries to or death of any person or damage to property resulting from the performance of any work required by this agreement by FIRST PARTY, its officers, agents, employees and servants. Nothing herein shall be construed to require the FIRST PARTY to defend, indemnify or hold harmless the CITY, its subsidiary agencies, their officers, agents, employees and servants against any responsibility to liability in contravention of Section 2782.8 of the California Civil Code.

11. INSURANCE

- A. FIRST PARTY shall not commence work under this agreement until all insurance required under this Section has been obtained and such insurance has been approved by the City, with certificates of insurance evidencing the required coverage.
- B. There shall be a contractual liability endorsement extending the FIRST PARTY's coverage to include the contractual liability assumed by the FIRST PARTY pursuant to this agreement. These certificates shall specify or be endorsed to provide that thirty (30) days' notice must be given, in writing, to the CITY, at the address shown in Section 9, of any pending cancellation of the policy. FIRST PARTY shall notify CITY of any pending change to the policy. All certificates shall be filed with the City.
1. Workers' compensation and employer's liability insurance:
The FIRST PARTY shall have in effect during the entire life of this agreement workers' compensation and Employer's Liability Insurance providing full statutory coverage. In signing this agreement, the FIRST PARTY makes the following certification, required by Section 18161 of the California Labor Code: "I am aware of the provisions of Section 3700 of the California Labor Code which require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of the Code, and I will comply with such provisions before commencing the performance of the work of this agreement" (not required if the FIRST PARTY is a Sole Proprietor).
 2. Liability insurance:
The FIRST PARTY shall take out and maintain during the life of this agreement such Bodily Injury Liability and Property Damage Liability Insurance (Commercial General Liability Insurance) on an occurrence basis as shall protect it while performing work covered by this agreement from any and all claims for damages for bodily injury, including accidental death, as well as claims for property damage which may arise from the FIRST PARTY's operations under this agreement, whether such operations be by FIRST PARTY or by any sub-consultant or by anyone directly or indirectly employed by either of them. The amounts of such insurance shall be not less than one million dollars (\$1,000,000) per occurrence and one million dollars (\$1,000,000) in aggregate, or one million dollars (\$1,000,000) combined single limit bodily injury and property damage for each occurrence. FIRST PARTY shall provide the CITY with acceptable evidence of coverage, including a copy of all declarations of coverage exclusions. FIRST PARTY shall maintain Automobile Liability Insurance pursuant to this agreement in an amount of not less than one million dollars (\$1,000,000) for each accident combined single limit or not less than one million dollars (\$1,000,000) for any one (1) person, and one million dollars (\$1,000,000) for any one (1) accident, and Three Hundred Thousand Dollars, (\$300,000) property damage.
 3. Professional liability insurance:
FIRST PARTY shall maintain a policy of professional liability insurance, protecting it against claims arising out of the negligent acts, errors, or omissions of FIRST PARTY pursuant to this agreement, in the amount of not less than one million dollars (\$1,000,000) per claim and in the aggregate. Said professional liability insurance is to be kept in force for not less than one (1) year after completion of services described herein.
- C. CITY and its subsidiary agencies, and their officers, agents, employees and servants shall be named as additional insured on any such policies of Commercial General Liability and Automobile Liability Insurance, (but not for the Professional Liability and workers' compensation), which shall also contain a provision that the insurance afforded thereby to the CITY, its subsidiary agencies, and their officers, agents, employees, and servants shall be primary insurance to the full limits of liability of the policy, and that if the CITY, its subsidiary agencies and their officers and employees have other insurance against a loss covered by a policy, such other insurance shall be excess insurance only.
- D. In the event of the breach of any provision of this Section, or in the event any notice is received which indicates any required insurance coverage will be diminished or canceled, CITY, at its option, may, notwithstanding any other provision of this agreement to the contrary, immediately declare a material breach of this agreement and suspend all further work pursuant to this agreement.
- E. Before the execution of this agreement, any deductibles or self-insured retentions must be declared to and approved by CITY.

12. PAYMENT OF PERMITS/LICENSES

Contractor shall obtain any license, permit, or approval if necessary from any agency whatsoever for the work/services to be performed, at his/her own expense, before commencement of said work/services or forfeit any right to compensation under this agreement.

13. RESPONSIBILITY AND LIABILITY FOR SUB-CONSULTANTS AND/OR SUBCONTRACTORS

Approval of or by CITY shall not constitute nor be deemed a release of responsibility and liability of FIRST PARTY or its sub-consultants and/or subcontractors for the accuracy and competency of the designs, working drawings, specifications or other documents and work, nor shall its approval be deemed to be an assumption of such responsibility by CITY for any defect in the designs, working drawings, specifications or other documents prepared by FIRST PARTY or its sub-consultants and/or subcontractors.

14. OWNERSHIP OF WORK PRODUCT

Work products of FIRST PARTY for this project, which are delivered under this agreement or which are developed, produced and paid for under this agreement, shall become the property of CITY. The reuse of FIRST PARTY's work products by City for purposes other than intended by this agreement shall be at no risk to FIRST PARTY.

15. REPRESENTATION OF WORK

Any and all representations of FIRST PARTY, in connection with the work performed or the information supplied, shall not apply to any other project or site, except the project described in Exhibit "A" or as otherwise specified in Exhibit "A."

16. TERMINATION OF AGREEMENT

- A. CITY may give thirty (30) days written notice to FIRST PARTY, terminating this agreement in whole or in part at any time, either for CITY's convenience or because of the failure of FIRST PARTY to fulfill its contractual obligations or because of FIRST PARTY's change of its assigned personnel on the project without prior CITY approval. Upon receipt of such notice, FIRST PARTY shall:
1. Immediately discontinue all services affected (unless the notice directs otherwise); and
 2. Deliver to the CITY all data, drawings, specifications, reports, estimates, summaries, and such other information and materials as may have been accumulated or produced by FIRST PARTY in performing work under this agreement, whether completed or in process.
- B. If termination is for the convenience of CITY, an equitable adjustment in the contract price shall be made, but no amount shall be allowed for anticipated profit on unperformed services.
- C. If the termination is due to the failure of FIRST PARTY to fulfill its agreement, CITY may take over the work and prosecute the same to completion by agreement or otherwise. In such case, FIRST PARTY shall be liable to CITY for any reasonable additional cost occasioned to the CITY thereby.
- D. If, after notice of termination for failure to fulfill agreement obligations, it is determined that FIRST PARTY had not so failed, the termination shall be deemed to have been effected for the convenience of the CITY. In such event, adjustment in the contract price shall be made as provided in Paragraph B of this Section.
- E. The rights and remedies of the CITY provided in this Section are in addition to any other rights and remedies provided by law or under this agreement.
- F. Subject to the foregoing provisions, the CITY shall pay FIRST PARTY for services performed and expenses incurred through the termination date.

17. INSPECTION OF WORK

It is FIRST PARTY's obligation to make the work product available for CITY's inspections and periodic reviews upon request by CITY.

18. COMPLIANCE WITH LAWS

It shall be the responsibility of FIRST PARTY to comply with all State and Federal Laws applicable to the work and services provided pursuant to this agreement, including but not limited to compliance with prevailing wage laws, if applicable.

19. BREACH OF AGREEMENT

- A. This agreement is governed by applicable federal and state statutes and regulations. Any material deviation by FIRST PARTY for any reason from the requirements thereof, or from any other provision of this agreement, shall constitute a breach of this agreement and may be cause for termination at the election of the CITY.
- B. The CITY reserves the right to waive any and all breaches of this agreement, and any such waiver shall not be deemed a waiver of any previous or subsequent breaches. In the event the CITY chooses to waive a particular breach of this agreement, it may condition same on payment by FIRST PARTY of actual damages occasioned by such breach of agreement.

20. SEVERABILITY

The provisions of this agreement are severable. If any portion of this agreement is held invalid by a court of competent jurisdiction, the remainder of the agreement shall remain in full force and effect unless amended or modified by the mutual consent of the parties.

21. CAPTIONS

The captions of this agreement are for convenience and reference only and shall not define, explain, modify, limit, exemplify, or aid in the interpretation, construction, or meaning of any provisions of this agreement.

22. LITIGATION OR ARBITRATION

In the event that suit or arbitration is brought to enforce the terms of this agreement, the prevailing party shall be entitled to litigation costs and reasonable attorneys' fees. The Dispute Resolution provisions are set forth on Exhibit "B," 'Dispute Resolution' attached hereto and by this reference incorporated herein.

23. RETENTION OF RECORDS

Contractor shall maintain all required records for three years after the City makes final payment and all other pending matters are closed, and shall be subject to the examination and /or audit of the City, a federal agency, and the state of California.

24. TERM OF AGREEMENT

This agreement shall remain in effect for the period of July 1, 2020 through June 30, 2024 unless extended, amended, or terminated in writing by CITY.

25. ENTIRE AGREEMENT

This document constitutes the sole agreement of the parties hereto relating to said project and states the rights, duties, and obligations of each party as of the document's date. Any prior agreement, promises, negotiations, or representations between parties not expressly stated in this document are not binding. All modifications, amendments, or waivers of the terms of this agreement must be in writing and signed by the appropriate representatives of the parties to this agreement.

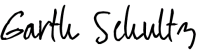
26. STATEMENT OF ECONOMIC INTEREST

Consultants, as defined by Section 18701 of the Regulations of the Fair Political Practices Commission, Title 2, Division 6 of the California Code of Regulations, are required to file a Statement of Economic Interests with 30 days of approval of a contract services agreement with the City of its subdivisions, on an annual basis thereafter during the term of the contract, and within 30 days of completion of the contract.

Based upon review of the Consultant's Scope of Work and determination by the City Manager, it is determined that Consultant IS NOT required to file a Statement of Economic Interest. A statement of Economic Interest shall be filed with the City Clerk's office no later than 30 days after the execution of the agreement.

IN WITNESS WHEREOF, the parties hereto have executed this agreement on the day and year first above written.

FOR FIRST PARTY:

DocuSigned by:

13B7760268FF45A

Signature

Garth schultz

Printed name

33-1030017

Tax ID#

10/6/2020

Date

Principal and Secretary

Title

APPROVED AS TO FORM:

DocuSigned by:


CD6C53C794F6491

Cara Silver, Interim City Attorney

10/6/2020

Date

FOR CITY OF MENLO PARK:

DocuSigned by:

6BD907BD261744C

Starla Jerome Robinson, City Manager

10/6/2020

Date

ATTEST:

DocuSigned by:

39280A20D0BE491

Judi A. Herren, City Clerk

10/6/2020

Date

EXHIBIT "A" – SCOPE OF SERVICES**A1. SCOPE OF WORK**

FIRST PARTY agrees to provide consultant services for CITY's City Manager's Office. In the event of any discrepancy between any of the terms of the FIRST PARTY's proposal and those of this agreement, the version most favorable to the CITY shall prevail. FIRST PARTY shall provide the following services:

Provide general consultant services for projects as determined by the CITY. The detailed scope of work for each task the CITY assigns the consultant shall be referred to as Exhibit A -1, which will become part of this agreement. A notice to proceed will be issued separately for each separate scope of work agreed to between the CITY and FIRST PARTY.

FIRST PARTY agrees to perform these services as directed by the CITY in accordance with the standards of its profession and CITY's satisfaction.

A2. COMPENSATION

CITY hereby agrees to pay FIRST PARTY at the rates to be negotiated between FIRST PARTY and CITY as detailed in Exhibit A-1. The actual charges shall be based upon (a) FIRST PARTY's standard hourly rate for various classifications of personnel; (b) all fees, salaries and expenses to be paid to engineers, consultants, independent contractors, or agents employed by FIRST PARTY; and shall (c) include reimbursement for mileage, courier and plan reproduction. The total fee for each separate Scope of Work agreed to between the CITY and FIRST PARTY shall not exceed the amount shown in Exhibit A-1.

FIRST PARTY shall be paid within thirty (30) days after approval of billing for work completed and approved by the CITY. Invoices shall be submitted containing all information contained in Section A5 below. In no event shall FIRST PARTY be entitled to compensation for extra work unless an approved change order, or other written authorization describing the extra work and payment terms, has been executed by CITY before the commencement of the work.

A3. SCHEDULE OF WORK

FIRST PARTY'S proposed schedule for the various services required will be set forth in Exhibit A-1.

A4. CHANGES IN WORK -- EXTRA WORK

In addition to services described in Section A1, the parties may from time to time agree in writing that FIRST PARTY, for additional compensation, shall perform additional services including but not limited to:

- Change in the services because of changes in scope of the work.
- Additional tasks not specified herein as required by the CITY.

The CITY and FIRST PARTY shall agree in writing to any changes in compensation and/or changes in FIRST PARTY's services before the commencement of any work. If FIRST PARTY deems work he/she has been directed to perform is beyond the scope of this agreement and constitutes extra work, FIRST PARTY shall immediately inform the CITY in writing of the fact. The CITY shall make a determination as to whether such work is in fact beyond the scope of this agreement and constitutes extra work. In the event that the CITY determines that such work does constitute extra work, it shall provide compensation to the FIRST PARTY in accordance with an agreed cost that is fair and equitable. This cost will be mutually agreed upon by the CITY and FIRST PARTY. A supplemental agreement providing for such compensation for extra work shall be negotiated between the CITY and the FIRST PARTY. Such supplemental agreement shall be executed by the FIRST PARTY and may be approved by the City Manager upon recommendation of the Department Head.

A5. BILLINGS

FIRST PARTY's bills shall include the following information: A brief description of services performed, project title and the agreement number; the date the services were performed; the number of hours spent and by whom; the current contract amount; the current invoice amount; Except as specifically authorized by CITY, FIRST PARTY shall not bill CITY for duplicate services performed by more than one person. In no event shall FIRST PARTY submit any billing for an amount in excess of the maximum amount of compensation provided in Section A2.

The expenses of any office, including furniture and equipment rental, supplies, salaries of employees, telephone calls, postage, advertising, and all other expenses incurred by FIRST PARTY in the performances of this agreement shall be incurred at the FIRST PARTY's discretion. Such expenses shall be FIRST PARTY's sole financial responsibility.

EXHIBIT "B" - DISPUTE RESOLUTION

- B1.0** All claims, disputes and other matters in question between the FIRST PARTY and CITY arising out of, or relating to, the contract documents or the breach thereof, shall be resolved as follows:
- B2.0 Mediation**
- B2.1** The parties shall attempt in good faith first to mediate such dispute and use their best efforts to reach agreement on the matters in dispute. After a written demand for non-binding mediation, which shall specify in detail the facts of the dispute, and within ten (10) days from the date of delivery of the demand, the matter shall be submitted to a mutually agreeable mediator. The Mediator shall hear the matter and provide an informal opinion and advice, none of which shall be binding upon the parties, but is expected by the parties to help resolve the dispute. Said informal opinion and advice shall be submitted to the parties within twenty (20) days following written demand for mediation. The Mediator's fee shall be shared equally by the parties. If the dispute has not been resolved, the matter shall be submitted to arbitration in accordance with Paragraph B3.1.
- B3.0 Arbitration**
- B3.1** Any dispute between the parties that is to be resolved by arbitration as provided in Paragraph B2.1 shall be settled and decided by arbitration conducted by the American Arbitration Association in accordance with the Construction Industry Arbitration Rules of the American Arbitration Association, as then in effect, except as provided below. Any such arbitration shall be held before three arbitrators who shall be selected by mutual agreement of the parties; if agreement is not reached on the selection of the arbitrators within fifteen (15) days, then such arbitrator(s) shall be appointed by the presiding Judge of the court of jurisdiction of the agreement.
- B3.2** The provisions of the Construction Industry Arbitration Rules of the American Arbitration Association shall apply and govern such arbitration, subject, however to the following:
- B3.3** Any demand for arbitration shall be writing and must be made within a reasonable time after the claim, dispute or other matter in question as arisen. In no event shall the demand for arbitration be made after the date that institution of legal or equitable proceedings based on such claim, dispute or other matter would be barred by the applicable statute of limitations.
- B3.4** The arbitrator or arbitrators appointed must be former or retired judges, or attorneys at law with last ten (10) years' experience in construction litigation.
- B3.5** All proceedings involving the parties shall be reported by a certified shorthand court reporter, and written transcripts of the proceedings shall be prepared and made available to the parties.
- B3.6** The arbitrator or arbitrators must be made within and provide to the parties factual findings and the reasons on which the decisions of the arbitrator or arbitrators is based.
- B3.7** Final decision by the arbitrator or arbitrators must be made within ninety (90) days from the date of the arbitration proceedings are initiated.
- B3.8** The prevailing party shall be awarded reasonable attorneys' fees, expert and non-expert witness costs and expenses, and other costs and expenses incurred in connection with the arbitration, unless the arbitrator or arbitrators for good cause determine otherwise.
- B3.9** Costs and fees of the arbitrator or arbitrators shall be borne by the non-prevailing party, unless the arbitrator or arbitrators for good cause determine otherwise.
- B3.10** The award or decision of the arbitrator or arbitrators, which may include equitable relief, shall be final, and judgment may be entered on it in accordance with applicable law in any court having jurisdiction over the matter.



Northern California Office

1512 Eureka Road, Suite 220, Roseville, CA 95661
Tel: 916-782-7821 | Fax: 916-782-7824

San Francisco Bay Area Office

2600 Tenth Street, Suite 424, Berkeley, CA 94710
Tel: 510-647-9674

August 17, 2020

Ms. Rebecca Lucky
Sustainability Manager
City of Menlo Park
701 Laurel St
Menlo Park, CA 94025

Subject: 2020-2024 High Diversion Support Services and On-Call Assistance

R3 Consulting Group, Inc. (R3) is pleased to submit the attached proposal for High Diversion Support Services and On-Call Assistance for the 2020-21 fiscal year (FY 2020-2021). R3 and the City of Menlo Park (City) have a collaborative history of working together and R3 is grateful for the opportunity to be of service to the City. As a part of the City's five year agreement for solid waste services, R3 continues to be eager to assist the City and community in achieving those goals. Based on our communications regarding the City's needs, R3 hereby proposes to provide the following services, which are further detailed below:

- Task 1: 5-Year Rate Study (2021-2025);
- Task 2: SB 1383 Ordinance Passage and Contract Amendments (Universal Roll-out & Exclusivity);
- Task 3: Foodware Ordinance Passage; and
- Task 4: On-Call Support.

As a part of R3's five year contract with the City, R3 previously provided the following services in the 2019-2020 FY.

- Task 1: Assistance and Implementation of the Zero Waste Occupancy Policy and General On-Call Support;
- Task 2: Solid Waste Ordinance Update;
- Task 3: Construction and Demolition Ordinance Update; and
- Task 4: General On-Call Support.

Future efforts in July 2021-June 2024 will continue to provide solid waste services for zero waste implementation, solid waste ordinance assistance, solid waste rate work, and other as identified solid waste services.

Ms. Rebecca Lucky
August 17, 2020
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We welcome this opportunity to continue to work with the City. I, Claire Wilson, will serve as the main point of contact for this engagement. For questions or additional information regarding this proposal, please contact me by phone at (707) 480-0753 or by email at cwilson@r3cgi.com.

As Principal at R3, Garth Schultz is authorized to contractually obligate R3 and negotiate contracts on behalf of the organization. We appreciate the opportunity to submit our proposal to the City.

Sincerely,

R3 CONSULTING GROUP

A handwritten signature in blue ink that reads "Garth Schultz". The signature is fluid and cursive, with the first and last names clearly legible.

Garth Schultz | Principal

A handwritten signature in blue ink that reads "Claire Wilson". The signature is cursive and elegant, with a long horizontal stroke at the end.

Claire Wilson | Project Analyst

Ms. Rebecca Lucky
August 17, 2020
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Scope of Services: FY 2020-2021

Task 1 5 Year Rate Study (2021-2025)

In 2017, the City adopted rates for calendar years 2018, 2019 and 2020 in accordance with a rate setting model developed by R3 for the City as a result of a competitive bidding process. That rate model was developed in order to generate revenues from solid waste rates that met the cost of providing solid waste collection services (provided to the City by Recology San Mateo per Franchise Agreement) and post-collection services (provided to the City via its membership in the South Bayside Solid Waste Management Authority, aka SBWMA). The rate model was also designed to overcome prior shortfalls in rate revenues compared to the cost of solid waste services, and to build up rate revenues in advance of anticipated increases in solid waste expenses, starting in 2021.

The City will need to adjust its solid waste rates for 2021 (and annually thereafter) in order to meet the increased costs of collection services with Recology (with such increases in costs being the result of new financial terms in the amended and restated Franchise Agreement, which takes effect on January 1, 2021) and also to meet anticipated increases in the costs of post-collection services with SBWMA (which include the costs related to recycling, composting, and disposal, as well as compliance with State unfunded mandates and changes in costs related to COVID-19 and China's National Sword policy). While the 2018, 2019 and 2020 rates adopted by the City have successfully overcome prior revenue shortfalls and built up additional revenue surpluses in advance of these cost increases, it was always anticipated that the City would need to further adjust its rates starting January 1, 2021 and annually thereafter.

Via this Task, R3 will update the prior rate model to:

- Account for known increases to Recology's compensation for calendar year 2021, and project estimated increases to Recology's compensation for the years 2022-2025;
- Account for known increases to SBWMA's post-collection costs for calendar year 2021, and project estimated increases to SBWMA's post-collection costs for the years 2022-2024;
- Account for needed changes in City fees (if any) for 2021-2025;
- Request and impute new values for Recology subscription levels as of approximately August 2020, for the purposes of forecasting annual rate revenues;
- Re-work the prior rate model to continue to advance towards customer rates that align with the actual costs of providing service (which historically included higher proportionate increases to residential rates, and lower increases to residential rates); and
- Calculate recommended solid waste rates for the years 2021-2025.

Information necessary to update the prior rate model and recalculate rates per the above is anticipated to be available in August and September of 2020. Via this task R3 will support the City's adoption of solid waste rates by:

- Conducting a kick-off meeting with City staff, including staff knowledgeable and responsible for solid waste management, finance, and legal concerns, in July 2020;
- Conducted a study session of a rough draft rate study with policy consideration with Council in August 2020;
- Providing a revised rate model to the City by approximately August 31, 2020, including outcomes of the August 2020 study session;

Ms. Rebecca Lucky
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- Providing a staff report and draft Proposition 218 notice to the City by approximately September 14, 2020, detailed the proposed 5-year rates;
- Supporting City staff in bringing an item to Council, and in presenting the draft 5-year rates, and seeking direction to issue the Proposition 218 notice at a meeting in late September;
- Supporting the City in issuing the Proposition 218 notice;
- Providing a staff report and draft Proposition 218 notice to the City by approximately October 12, 2020, for a rate hearing and adoption in late November or early December 2020;
- Supporting the City in responding to Council and community questions regarding the proposed 5-year rates; and
- Supporting City staff in bringing an item to Council, and in presenting the final recommended 5-year rates for Council adoption in a meeting in late November or early December, such that adopted rates would take effect January 1, 2021.

Task 1 Deliverables

- One (1) kick-off meeting with City staff in July 2020;
- One (1) study session with Council on a rough draft of the revised rate model with policy consideration options in August 2020, including support for the staff report and presentation to accompany this item;
- One (1) draft and one (1) final revised 5-year rate model;
- One (1) draft and one (1) final staff report for a Council item in September on the proposed 5-year rates and seeking direction to issue a Proposition 218 notice;
- One (1) draft and on (1) final Proposition 218 notice (printing and mailing not included);
- One (1) draft and one (1) final PPT presentation to Council for the September meeting, including presentation of the PPT during the meeting;
- One (1) draft and one (1) final staff report for a Council item in late November or early December to adopt the 5-year rates; and
- One (1) draft and one (1) final PPT presentation to Council for the November/December meeting, including presentation of the PPT during the meeting.

Task 2 SB 1383 Ordinance Passage and Contract Amendments

R3 will work from the current municipal code and make recommendations regarding the incorporation of recently passed legislation including but not limited to AB 341, AB 1826, AB 1594, SB 1383, and changes needed to assist the City in meeting its zero waste goals. Specific topics to be addressed include mandatory and universal recycling and organics collection services, special events requirements, and enforcement provisions.

We anticipate this task will require multiple drafts of the municipal code, and presentations and/or workshops to the City Council.

As a part of this task, R3 will:

- Review the current draft municipal code update;

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- Participate in one (1) workshop on the draft ordinance;
- Revise the draft language based on feedback from the City Council workshop; and
- Present the revised draft language to the City Council for consideration.

Task 2 Deliverables

- One (1) solid waste ordinance with tracked changes with revised draft language;
- One (1) staff report;
- One (1) PowerPoint presentation for City Council; and
- One (1) final draft of ordinance language.

Task 3 Food Ware Ordinance Support

San Mateo County recently adopted its Disposable Food Service Ware Ordinance on February 25, 2020. The County's ordinance offers a model for the City to explore and consider in its policy options. The County has offered all cities and towns that adopt its ordinance within six months of adoption to provide outreach and enforcement services on behalf of cities. As such, R3 will work with City staff to adopt the County's model ordinance to take advantage of the County's offer to conduct enforcement. In addition, R3 will evaluate the three additional strategies below to include as a part of the City's ordinance that are currently not a part of the County's ordinance:

1. Disposable cup charge (\$0.25);
2. Reusable food service ware requirement for dine-in; and
3. 3-stream (garbage, recycling, organics) containers at front and back of house requirement.

We anticipate this task will require multiple drafts of the municipal code, and presentations to the City Council, staff, and stakeholders.

Task 3 Deliverables

- Up to (5) meetings with County staff, City staff, City attorney, or other identified stakeholders;
- One (1) electronic memorandum summarizing recommendations;
- One (1) foodware ordinance with tracked changes with revised draft language;
- One (1) finalized staff report; and
- One (1) PowerPoint presentation for City Council.

Task 4 On-Call Support

Via this Task, R3 will provide as-requested support to the City in management and administration of its solid waste collection contract with Recology, its membership in SBWMA, and zero waste implementation support. R3 is willing and able to provide support of a variety of sustainability-related projects as so long as a task order document is developed and agreed to specific deliverables, timeline, and scope.

This Task provides the City with on-call access to R3 services in support of:

- Management and administration support to the City's management of the franchise agreement with Recology;

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- Attendance at SBWMA meetings, regional workshops and working groups, and community meetings;
- Support of zero waste strategy implementation; and/or
- Other on-call support for integrated waste management tasks, as identified and requested by the City.

Task 4 Deliverables

- Deliverables as agreed upon by City staff and R3.

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 August 17, 2020
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Schedule and Budget

This proposal assumes a **start date of July 1, 2020** and a project **completion date of June 30, 2021**, for a total project term of one (1) year.

Our total proposed budget for FY 2020-2021 is not-to-exceed budget of **\$82,800**, requiring an amendment to our existing contract in the amount of \$37,800. Table 1 provides a per-task schedule and budget, the approximate remaining amount of value left in the current contract, and the contract amendment amount to complete the scope of work for FY 2020-2021. We are happy to discuss potential modifications to these details to best meet the needs of the City.

**Table 1
 Tentative Schedule**

	Key Task	Start Date	End Date
1	5-Year Rate Study (2021-2025)	July 2020	June 2021
2	SB 1383 Ordinance Passage and Contract Amendments	July 2020	June 2021
3	Foodware Ordinance Passage	July 2020	December 2020
4	On-Call Support	July 2020	June 2021

**Table 2
 Project Cost**

	Task	Hours	Cost
1	5-Year Rate Study (2021-2025)	\$42,375	175
2	SB 1383 Ordinance Passage and Contract Amendments	\$22,250	130
3	Foodware Ordinance Passage	\$10,425	65
4	On-Call Support	\$7,750	50
	Total FY 2020-2021 Scope of Work	470	\$82,800
	Remaining Budget from 2019-2020 Contract (Approximate through May 2020)		\$45,000
	Needed Contract Amendment for FY 2020-2021 Services		\$37,800

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Table 3
2020 Billing Rates and Charges

Classification	Hourly Rate
Principal	\$225 per hour
Project Director	\$215 per hour
Senior Project Manager	\$190 per hour
Project Manager	\$185 per hour
Senior Project Analyst	\$165 per hour
Senior Administrative Support	\$160 per hour
Project Analyst	\$155 per hour
Associate Analyst	\$145 per hour
Administrative Support	\$125 per hour
Reimbursable Costs (Included in Hourly Rates)	
Consultants/Subcontractors	Cost plus 10%
Lodging and meals	Direct cost
Travel — Private or company car	At Current Federal Rate
Travel — Other	Direct cost
Delivery and other expenses	Direct cost

Payments

Unless otherwise agreed in writing, fees for work completed will be billed monthly at the first of each month for the preceding month and will be payable within 30 days of the invoice date.



R3 Consulting Group
 1512 Eureka Road, Suite 220
 Roseville, CA 95661
 916-782-7821

INVOICE

City of Menlo Park
 Attn: Rebecca Lucky
 701 Laurel Street
 Menlo Park, CA 94025

Invoice number 9828
Date 08/04/2020

119044 Menlo Park - On-Site Work 2019-2020

For Services Rendered up to July 31,2020

Professional Fees

Task 2 - Solid Waste Ordinance Update

	<u>Hours</u>	<u>Rate</u>	<u>Billed Amount</u>
Project Analyst Claire Wilson	6.50	145.00	942.50
Task Subtotal:	6.50		942.50

Task 5 - 5 Year Rate Study

	<u>Hours</u>	<u>Rate</u>	<u>Billed Amount</u>
Principal Garth Schultz	8.50	215.00	1,827.50
Project Analyst Claire Wilson	19.25	145.00	2,791.25
Nikhil Tagore-Erwin	7.00	145.00	1,015.00
Task Subtotal:	34.75		5,633.75

Professional Fees subtotal	41.25		6,576.25
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Total Invoice Amount Due	6,576.25
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