# PROFESSIONAL SERVICES AGREEMENT

City Manager's Office  
701 Laurel St., Menlo Park, CA 94025  
tel 650-330-6620

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<th>Agreement #:</th>
<th>2950</th>
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## AGREEMENT FOR SERVICES BETWEEN
THE CITY OF MENLO PARK AND 21 ELEMENTS

THIS AGREEMENT made and entered into at Menlo Park, California, this 5/15/2020, by and between the CITY OF MENLO PARK, a Municipal Corporation, hereinafter referred to as "CITY," and 21 ELEMENTS, hereinafter referred to as "FIRST PARTY."

WITNESSETH:

WHEREAS, CITY desires to retain FIRST PARTY to provide certain professional services for CITY in connection with that certain project called: 21 Elements

WHEREAS, FIRST PARTY is licensed to perform said services and desires to and does hereby undertake to perform said services.

NOW, THEREFORE, IN CONSIDERATION OF THE MUTUAL COVENANTS, PROMISES AND CONDITIONS of each of the parties hereto, it is hereby agreed as follows:

### 1. SCOPE OF WORK

In consideration of the payment by CITY to FIRST PARTY, as hereinafter provided, FIRST PARTY agrees to perform all the services as set forth in Exhibit "A," Scope of Services.

### 2. SCHEDULE FOR WORK

FIRST PARTY's proposed schedule for the various services required pursuant to this agreement will be as set forth in Exhibit "A," Scope of Services. CITY will be kept informed as to the progress of work by written reports, to be submitted monthly or as otherwise required in Exhibit "A." Neither party shall hold the other responsible for damages or delay in performance caused by acts of God, strikes, lockouts, accidents or other events beyond the control of the other, or the other's employees and agents.

FIRST PARTY shall commence work immediately upon receipt of a "Notice to Proceed" from CITY. The "Notice to Proceed" date shall be considered the "effective date" of the agreement, as used herein, except as otherwise specifically defined. FIRST PARTY shall complete all the work and deliver to CITY all project related files, records, and materials within one month after completion of all of FIRST PARTY's activities required under this agreement.

### 3. PROSECUTION OF WORK

FIRST PARTY will employ a sufficient staff to prosecute the work diligently and continuously and will complete the work in accordance with the schedule of work approved by the CITY. (See Exhibit "A," Scope of Services).
### 4. COMPENSATION AND PAYMENT

A. **CITY** shall pay **FIRST PARTY** an all-inclusive fee that shall not exceed $18,000 as described in Exhibit "A," Scope of Services. All payments shall be inclusive of all indirect and direct charges to the Project incurred by **FIRST PARTY**. The **CITY** reserves the right to withhold payment if the City determines that the quantity or quality of the work performed is unacceptable.

B. **FIRST PARTY**'s fee for the services as set forth herein shall be considered as full compensation for all indirect and direct personnel, materials, supplies and equipment, and services incurred by **FIRST PARTY** and used in carrying out or completing the work.

C. Payments shall be monthly for the invoice amount or such other amount as approved by **CITY**. As each payment is due, the **FIRST PARTY** shall submit a statement describing the services performed to **CITY**. This statement shall include, at a minimum, the project title, agreement number, the title(s) of personnel performing work, hours spent, payment rate, and a listing of all reimbursable costs. **CITY** shall have the discretion to approve the invoice and the work completed statement. Payment shall be for the invoice amount or such other amount as approved by **CITY**.

D. Payments are due upon receipt of written invoices. **CITY** shall have the right to receive, upon request, documentation substantiating charges billed to **CITY**. **CITY** shall have the right to perform an audit of the **FIRST PARTY**'s relevant records pertaining to the charges.

### 5. EQUAL EMPLOYMENT OPPORTUNITY

A. **FIRST PARTY**, with regard to the work performed by it under this agreement shall not discriminate on the grounds of race, religion, color, national origin, sex, handicap, marital status or age in the retention of sub-consultants, including procurement of materials and leases of equipment.

B. **FIRST PARTY** shall take affirmative action to insure that employees and applicants for employment are treated without regard to their race, color, religion, sex, national origin, marital status or handicap. Such action shall include, but not be limited to the following: employment, upgrading, demotion, or transfer; recruitment advertising; layoff or termination; rates of pay or other forms of compensation and selection for training including apprenticeship.

C. **FIRST PARTY** shall post in prominent places, available to employees and applicants for employment, notices setting forth the provisions of this non-discrimination clause.

D. **FIRST PARTY** shall state that all qualified applications will receive consideration for employment without regard to race, color, religion, sex, national origin, marital status or handicap.

E. **FIRST PARTY** shall comply with Title VI of the Civil Rights Act of 1964 and shall provide such reports as may be required to carry out the intent of this section.

F. **FIRST PARTY** shall incorporate the foregoing requirements of this section in **FIRST PARTY**’s agreement with all sub-consultants.

### 6. ASSIGNMENT OF AGREEMENT AND TRANSFER OF INTEREST

A. **FIRST PARTY** shall not assign this agreement, and shall not transfer any interest in the same (whether by assignment or novation), without prior written consent of the **CITY** thereto, provided, however, that claims for money due or to become due to the **FIRST PARTY** from the **CITY** under this agreement may be assigned to a bank, trust company, or other financial institution without such approval. Notice of an intended assignment or transfer shall be furnished promptly to the **CITY**.

B. In the event there is a change of more than 30 percent of the stock ownership or ownership in **FIRST PARTY** from the date of this agreement is executed, then **CITY** shall be notified before the date of said change of stock ownership or interest and **CITY** shall have the right, in event of such change in stock ownership or interest, to terminate this agreement upon notice to **FIRST PARTY**. In the event **CITY** is not notified of any such change in stock ownership or interest, then upon knowledge of same, it shall be deemed that **CITY** has terminated this agreement.
7. **INDEPENDENT WORK CONTROL**

It is expressly agreed that in the performance of the service necessary for compliance with this agreement, FIRST PARTY shall be and is an independent contractor and is not an agent or employee of CITY. FIRST PARTY has and shall retain the right to exercise full control and supervision of the services and full control over the employment, direction, compensation and discharge of all persons assisting FIRST PARTY in the performance of FIRST PARTY’s services hereunder. FIRST PARTY shall be solely responsible for its own acts and those of its subordinates and employees.

8. **CONSULTANT QUALIFICATIONS**

It is expressly understood that FIRST PARTY is licensed and skilled in the professional calling necessary to perform the work agreed to be done by it under this agreement and CITY relies upon the skill of FIRST PARTY to do and perform said work in a skillful manner usual to the profession. The acceptance of FIRST PARTY's work by CITY does not operate as a release of FIRST PARTY from said understanding.

9. **NOTICES**

All notices hereby required under this agreement shall be in writing and delivered in person or sent by certified mail, postage prepaid or by overnight courier service. Notices required to be given to CITY shall be addressed as follows:

Rhonda Coffman  
Community Development Department  
City of Menlo Park  
701 Laurel St.  
Menlo Park, CA 94025  
650-330-6614  
rlcoffman@menlopark.org

Notices required to be given to FIRST PARTY shall be addressed as follows:

Joshua Abrams  
Baird + Driskell Community Planning  
2635 Benvenue Avenue  
Berkeley, CA 94704  
510-761-6001  
abrams@bdplanning.com

Provided that any party may change such address by notice, in writing, to the other party and thereafter notices shall be addressed and transmitted to the new address.

10. **HOLD HARMLESS**

The FIRST PARTY shall defend, indemnify and hold harmless the CITY, its subsidiary agencies, their officers, agents, employees and servants from all claims, suits or actions that arise out of, pertain to, or relate to the negligence, recklessness, or willful misconduct of the FIRST PARTY brought for, or on account of, injuries to or death of any person or damage to property resulting from the performance of any work required by this agreement by FIRST PARTY, its officers, agents, employees and servants. Nothing herein shall be construed to require the FIRST PARTY to defend, indemnify or hold harmless the CITY, its subsidiary agencies, their officers, agents, employees and servants against any responsibility to liability in contravention of Section 2782.8 of the California Civil Code.
11. INSURANCE

A. FIRST PARTY shall not commence work under this agreement until all insurance required under this Section has been obtained and such insurance has been approved by the City, with certificates of insurance evidencing the required coverage.

B. There shall be a contractual liability endorsement extending the FIRST PARTY's coverage to include the contractual liability assumed by the FIRST PARTY pursuant to this agreement. These certificates shall specify or be endorsed to provide that thirty (30) days' notice must be given, in writing, to the CITY, at the address shown in Section 9, of any pending cancellation of the policy. FIRST PARTY shall notify CITY of any pending change to the policy. All certificates shall be filed with the City.

1. Workers' compensation and employer's liability insurance:
   The FIRST PARTY shall have in effect during the entire life of this agreement workers' compensation and Employer's Liability Insurance providing full statutory coverage. In signing this agreement, the FIRST PARTY makes the following certification, required by Section 18161 of the California Labor Code: "I am aware of the provisions of Section 3700 of the California Labor Code which require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of the Code, and I will comply with such provisions before commencing the performance of the work of this agreement" (not required if the FIRST PARTY is a Sole Proprietor).

2. Liability insurance:
   The FIRST PARTY shall take out and maintain during the life of this agreement such Bodily Injury Liability and Property Damage Liability Insurance (Commercial General Liability Insurance) on an occurrence basis as shall protect it while performing work covered by this agreement from any and all claims for damages for bodily injury, including accidental death, as well as claims for property damage which may arise from the FIRST PARTY's operations under this agreement, whether such operations be by FIRST PARTY or by any sub-consultant or by anyone directly or indirectly employed by either of them. The amounts of such insurance shall be not less than one million dollars ($1,000,000) per occurrence and one million dollars ($1,000,000) in aggregate, or one million dollars ($1,000,000) combined single limit bodily injury and property damage for each occurrence. FIRST PARTY shall provide the CITY with acceptable evidence of coverage, including a copy of all declarations of coverage exclusions. FIRST PARTY shall maintain Automobile Liability Insurance pursuant to this agreement in an amount of not less than one million dollars ($1,000,000) for each accident combined single limit or not less than one million dollars ($1,000,000) for any one (1) person, and one million dollars ($1,000,000) for any one (1) accident, and Three Hundred Thousand Dollars, ($300,000) property damage.

3. Professional liability insurance:
   FIRST PARTY shall maintain a policy of professional liability insurance, protecting it against claims arising out of the negligent acts, errors, or omissions of FIRST PARTY pursuant to this agreement, in the amount of not less than one million dollars ($1,000,000) per claim and in the aggregate. Said professional liability insurance is to be kept in force for not less than one (1) year after completion of services described herein.

C. CITY and its subsidiary agencies, and their officers, agents, employees and servants shall be named as additional insured on any such policies of Commercial General Liability and Automobile Liability Insurance, (but not for the Professional Liability and workers' compensation), which shall also contain a provision that the insurance afforded thereby to the CITY, its subsidiary agencies, and their officers, agents, employees, and servants shall be primary insurance to the full limits of liability of the policy, and that if the CITY, its subsidiary agencies and their officers and employees have other insurance against a loss covered by a policy, such other insurance shall be excess insurance only.

D. In the event of the breach of any provision of this Section, or in the event any notice is received which indicates any required insurance coverage will be diminished or canceled, CITY, at its option, may, notwithstanding any other provision of this agreement to the contrary, immediately declare a material breach of this agreement and suspend all further work pursuant to this agreement.

E. Before the execution of this agreement, any deductibles or self-insured retentions must be declared to and approved by CITY.
12. PAYMENT OF PERMITS/LICENSES

Contractor shall obtain any license, permit, or approval if necessary from any agency whatsoever for the work/services to be performed, at his/her own expense, before commencement of said work/services or forfeit any right to compensation under this agreement.

13. RESPONSIBILITY AND LIABILITY FOR SUB-CONSULTANTS AND/OR SUBCONTRACTORS

Approval of or by CITY shall not constitute nor be deemed a release of responsibility and liability of FIRST PARTY or its sub-consultants and/or subcontractors for the accuracy and competency of the designs, working drawings, specifications or other documents and work, nor shall its approval be deemed to be an assumption of such responsibility by CITY for any defect in the designs, working drawings, specifications or other documents prepared by FIRST PARTY or its sub-consultants and/or subcontractors.

14. OWNERSHIP OF WORK PRODUCT

Work products of FIRST PARTY for this project, which are delivered under this agreement or which are developed, produced and paid for under this agreement, shall become the property of CITY. The reuse of FIRST PARTY’s work products by City for purposes other than intended by this agreement shall be at no risk to FIRST PARTY.

15. REPRESENTATION OF WORK

Any and all representations of FIRST PARTY, in connection with the work performed or the information supplied, shall not apply to any other project or site, except the project described in Exhibit “A” or as otherwise specified in Exhibit "A."

16. TERMINATION OF AGREEMENT

A. CITY may give thirty (30) days written notice to FIRST PARTY, terminating this agreement in whole or in part at any time, either for CITY’s convenience or because of the failure of FIRST PARTY to fulfill its contractual obligations or because of FIRST PARTY’s change of its assigned personnel on the project without prior CITY approval. Upon receipt of such notice, FIRST PARTY shall:
   1. Immediately discontinue all services affected (unless the notice directs otherwise); and
   2. Deliver to the CITY all data, drawings, specifications, reports, estimates, summaries, and such other information and materials as may have been accumulated or produced by FIRST PARTY in performing work under this agreement, whether completed or in process.

B. If termination is for the convenience of CITY, an equitable adjustment in the contract price shall be made, but no amount shall be allowed for anticipated profit on unperformed services.

C. If the termination is due to the failure of FIRST PARTY to fulfill its agreement, CITY may take over the work and prosecute the same to completion by agreement or otherwise. In such case, FIRST PARTY shall be liable to CITY for any reasonable additional cost occasioned to the CITY thereby.

D. If, after notice of termination for failure to fulfill agreement obligations, it is determined that FIRST PARTY had not so failed, the termination shall be deemed to have been effected for the convenience of the CITY. In such event, adjustment in the contract price shall be made as provided in Paragraph B of this Section.

E. The rights and remedies of the CITY provided in this Section are in addition to any other rights and remedies provided by law or under this agreement.

F. Subject to the foregoing provisions, the CITY shall pay FIRST PARTY for services performed and expenses incurred through the termination date.
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<th>Section</th>
<th>Description</th>
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<tr>
<td><strong>17. INSPECTION OF WORK</strong></td>
<td>It is FIRST PARTY's obligation to make the work product available for CITY's inspections and periodic reviews upon request by CITY.</td>
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<td><strong>18. COMPLIANCE WITH LAWS</strong></td>
<td>It shall be the responsibility of FIRST PARTY to comply with all State and Federal Laws applicable to the work and services provided pursuant to this agreement, including but not limited to compliance with prevailing wage laws, if applicable.</td>
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| **19. BREACH OF AGREEMENT** | A. This agreement is governed by applicable federal and state statutes and regulations. Any material deviation by FIRST PARTY for any reason from the requirements thereof, or from any other provision of this agreement, shall constitute a breach of this agreement and may be cause for termination at the election of the CITY.  
B. The CITY reserves the right to waive any and all breaches of this agreement, and any such waiver shall not be deemed a waiver of any previous or subsequent breaches. In the event the CITY chooses to waive a particular breach of this agreement, it may condition same on payment by FIRST PARTY of actual damages occasioned by such breach of agreement. |
| **20. SEVERABILITY** | The provisions of this agreement are severable. If any portion of this agreement is held invalid by a court of competent jurisdiction, the remainder of the agreement shall remain in full force and effect unless amended or modified by the mutual consent of the parties. |
| **21. CAPTIONS** | The captions of this agreement are for convenience and reference only and shall not define, explain, modify, limit, exemplify, or aid in the interpretation, construction, or meaning of any provisions of this agreement. |
| **22. LITIGATION OR ARBITRATION** | In the event that suit or arbitration is brought to enforce the terms of this agreement, the prevailing party shall be entitled to litigation costs and reasonable attorneys' fees. The Dispute Resolution provisions are set forth on Exhibit "B," 'Dispute Resolution' attached hereto and by this reference incorporated herein. |
| **23. RETENTION OF RECORDS** | Contractor shall maintain all required records for three years after the City makes final payment and all other pending matters are closed, and shall be subject to the examination and /or audit of the City, a federal agency, and the state of California. |
| **24. TERM OF AGREEMENT** | This agreement shall remain in effect for the period of July 1, 2019 through June 30, 2020 unless extended, amended, or terminated in writing by CITY. |
25. ENTIRE AGREEMENT

This document constitutes the sole agreement of the parties hereto relating to said project and states the rights, duties, and obligations of each party as of the document's date. Any prior agreement, promises, negotiations, or representations between parties not expressly stated in this document are not binding. All modifications, amendments, or waivers of the terms of this agreement must be in writing and signed by the appropriate representatives of the parties to this agreement.

26. STATEMENT OF ECONOMIC INTEREST

Consultants, as defined by Section 18701 of the Regulations of the Fair Political Practices Commission, Title 2, Division 6 of the California Code of Regulations, are required to file a Statement of Economic Interests with 30 days of approval of a contract services agreement with the City of its subdivisions, on an annual basis thereafter during the term of the contract, and within 30 days of completion of the contract.

Based upon review of the Consultant's Scope of Work and determination by the City Manager, it is determined that Consultant IS NOT required to file a Statement of Economic Interest. A statement of Economic Interest shall be filed with the City Clerk's office no later than 30 days after the execution of the agreement.

IN WITNESS WHEREOF, the parties hereto have executed this agreement on the day and year first above written.

FOR FIRST PARTY:

Signature
Joshua Abrams

Printed name
Joshua Abrams

Tax ID#
82-4821573

Date
5/11/2020

Principal

Title

APPROVED AS TO FORM:

Cara E. Silver
5/11/2020

Cara Silver, Interim City Attorney

FOR CITY OF MENLO PARK:

Deanna Chow
5/15/2020

Deanna Chow, Interim Community Development Director

ATTEST:

Judi A. Herren, City Clerk
5/15/2020

Date

Date
EXHIBIT “A” – SCOPE OF SERVICES

A1. SCOPE OF WORK

FIRST PARTY agrees to provide consultant services for CITY’s Community Development. In the event of any discrepancy between any of the terms of the FIRST PARTY’s proposal and those of this agreement, the version most favorable to the CITY shall prevail. FIRST PARTY shall provide the following services:

Provide general consultant services for projects as determined by the CITY. The detailed scope of work for each task the CITY assigns the consultant shall be referred to as Exhibit A-1, which will become part of this agreement. A notice to proceed will be issued separately for each separate scope of work agreed to between the CITY and FIRST PARTY.

FIRST PARTY agrees to perform these services as directed by the CITY in accordance with the standards of its profession and CITY’s satisfaction.

A2. COMPENSATION

CITY hereby agrees to pay FIRST PARTY at the rates to be negotiated between FIRST PARTY and CITY as detailed in Exhibit A-1. The actual charges shall be based upon (a) FIRST PARTY’s standard hourly rate for various classifications of personnel; (b) all fees, salaries and expenses to be paid to engineers, consultants, independent contractors, or agents employed by FIRST PARTY; and shall (c) include reimbursement for mileage, courier and plan reproduction. The total fee for each separate Scope of Work agreed to between the CITY and FIRST PARTY shall not exceed the amount shown in Exhibit A-1.

FIRST PARTY shall be paid within thirty (30) days after approval of billing for work completed and approved by the CITY. Invoices shall be submitted containing all information contained in Section A5 below. In no event shall FIRST PARTY be entitled to compensation for extra work unless an approved change order, or other written authorization describing the extra work and payment terms, has been executed by CITY before the commencement of the work.

A3. SCHEDULE OF WORK

FIRST PARTY’S proposed schedule for the various services required will be set forth in Exhibit A-1.

A4. CHANGES IN WORK -- EXTRA WORK

In addition to services described in Section A1, the parties may from time to time agree in writing that FIRST PARTY, for additional compensation, shall perform additional services including but not limited to:

- Change in the services because of changes in scope of the work.
- Additional tasks not specified herein as required by the CITY.

The CITY and FIRST PARTY shall agree in writing to any changes in compensation and/or changes in FIRST PARTY’s services before the commencement of any work. If FIRST PARTY deems work he/she has been directed to perform is beyond the scope of this agreement and constitutes extra work, FIRST PARTY shall immediately inform the CITY in writing of the fact. The CITY shall make a determination as to whether such work is in fact beyond the scope of this agreement and constitutes extra work. In the event that the CITY determines that such work does constitute extra work, it shall provide compensation to the FIRST PARTY in accordance with an agreed cost that is fair and equitable. This cost will be mutually agreed upon by the CITY and FIRST PARTY. A supplemental agreement providing for such compensation for extra work shall be negotiated between the CITY and the FIRST PARTY. Such supplemental agreement shall be executed by the FIRST PARTY and may be approved by the City Manager upon recommendation of the Interim Community Development Director.
## A5. BILLINGS

FIRST PARTY’s bills shall include the following information: A brief description of services performed, project title and the agreement number; the date the services were performed; the number of hours spent and by whom; the current contract amount; the current invoice amount; Except as specifically authorized by CITY, FIRST PARTY shall not bill CITY for duplicate services performed by more than one person. In no event shall FIRST PARTY submit any billing for an amount in excess of the maximum amount of compensation provided in Section A2.

The expenses of any office, including furniture and equipment rental, supplies, salaries of employees, telephone calls, postage, advertising, and all other expenses incurred by FIRST PARTY in the performances of this agreement shall be incurred at the FIRST PARTY’s discretion. Such expenses shall be FIRST PARTY’s sole financial responsibility.
EXHIBIT “B” - DISPUTE RESOLUTION

B1.0 All claims, disputes and other matters in question between the FIRST PARTY and CITY arising out of, or relating to, the contract documents or the breach thereof, shall be resolved as follows:

B2.0 Mediation
B2.1 The parties shall attempt in good faith first to mediate such dispute and use their best efforts to reach agreement on the matters in dispute. After a written demand for non-binding mediation, which shall specify in detail the facts of the dispute, and within ten (10) days from the date of delivery of the demand, the matter shall be submitted to a mutually agreeable mediator. The Mediator shall hear the matter and provide an informal opinion and advice, none of which shall be binding upon the parties, but is expected by the parties to help resolve the dispute. Said informal opinion and advice shall be submitted to the parties within twenty (20) days following written demand for mediation. The Mediator’s fee shall be shared equally by the parties. If the dispute has not been resolved, the matter shall be submitted to arbitration in accordance with Paragraph B3.1.

B3.0 Arbitration
B3.1 Any dispute between the parties that is to be resolved by arbitration as provided in Paragraph B2.1 shall be settled and decided by arbitration conducted by the American Arbitration Association in accordance with the Construction Industry Arbitration Rules of the American Arbitration Association, as then in effect, except as provided below. Any such arbitration shall be held before three arbitrators who shall be selected by mutual agreement of the parties; if agreement is not reached on the selection of the arbitrators within fifteen (15) days, then such arbitrator(s) shall be appointed by the presiding Judge of the court of jurisdiction of the agreement.

B3.2 The provisions of the Construction Industry Arbitration Rules of the American Arbitration Association shall apply and govern such arbitration, subject, however to the following:

B3.3 Any demand for arbitration shall be writing and must be made within a reasonable time after the claim, dispute or other matter in question as arisen. In no event shall the demand for arbitration be made after the date that institution of legal or equitable proceedings based on such claim, dispute or other matter would be barred by the applicable statute of limitations.

B3.4 The arbitrator or arbitrators appointed must be former or retired judges, or attorneys at law with last ten (10) years’ experience in construction litigation.

B3.5 All proceedings involving the parties shall be reported by a certified shorthand court reporter, and written transcripts of the proceedings shall be prepared and made available to the parties.

B3.6 The arbitrator or arbitrators must be made within and provide to the parties factual findings and the reasons on which the decisions of the arbitrator or arbitrators is based.

B3.7 Final decision by the arbitrator or arbitrators must be made within ninety (90) days from the date of the arbitration proceedings are initiated.

B3.8 The prevailing party shall be awarded reasonable attorneys’ fees, expert and non-expert witness costs and expenses, and other costs and expenses incurred in connection with the arbitration, unless the arbitrator or arbitrators for good cause determine otherwise.

B3.9 Costs and fees of the arbitrator or arbitrators shall be borne by the non-prevailing party, unless the arbitrator or arbitrators for good cause determine otherwise.

B3.10 The award or decision of the arbitrator or arbitrators, which may include equitable relief, shall be final, and judgment may be entered on it in accordance with applicable law in any court having jurisdiction over the matter.
MEMORANDUM

Date: September 25th, 2019
From: 21 Elements Staff (Josh Abrams and Jeff Baird)
To: Community Development Directors
Re: Customizing 21 Elements products for jurisdictions

Summary
Starting in the 2019/2020 fiscal year, cities that are interested will be able to opt-in and receive jurisdiction-specific housing products from 21 Elements. These could include appearances at City Council meetings or help with housing related ordinances. The cost for the first year will be billed at $18,000 per jurisdiction, invoiced in two equal installments. 21 Elements support for cities that do not opt-in would not change. This added level of support is called “21 Elements +.”

Background
21 Elements was founded 12 years ago to help cities collaborate about housing elements, housing policy and implementing programs. Formed originally to assist jurisdictions with their housing element updates, the role of 21 Elements has expanded to provide assistance and coordination in a wide variety of areas – from special studies related to impact fees, short-term vacation rentals, tenant displacement, etc.. The goal has always been to save jurisdictions time, staffing resources and money while enabling cities to share best practices and develop more effective housing solutions.

In the period when Housing Elements are due, 21 Elements has traditionally given cities several options about what level of support and customization they want. All cities received a base package that included county level data and generalized support material. For an optional higher fee, cities could receive jurisdiction specific reports. More than 80 percent of cities chose the more customized products.

During non-Housing Element years, we have provided cities with material tailored to San Mateo County, but, in most cases, cities have had to do any final, jurisdiction-specific customization on their own. Even though 21 Elements staff have always been available for calls and providing other assistance to help jurisdictions with any questions they have, the bulk of the work was left to jurisdiction staff. This has created a gap between 21 Elements and the finishing work that may be needed to fully complete the work.

Starting in Fiscal Year 2019/2020, 21 Elements is offering a similar opt-in package as we do with housing elements for cities that want more individualized support, called 21 Elements +. We have discussed this for many years, and the final impetus to move forward arose when we heard from staff from multiple jurisdictions about spending days in mastering the details of the ever-changing housing-related laws being approved by the state legislature. To us, it did not feel like a good use of your staff time, considering all of the other pressing tasks cities are currently required to undertake. It was clear that if 21 Elements could help with those staff reports, or even making a council presentation, cities would benefit.

This will not change the assistance or services currently offered through 21 Elements that has funding for essentially FTE position. Cities that do not opt-in will still continue to enjoy the same products and
help that they are accustomed to receiving. The additional work will involve very tailored, city-specific products benefiting from the expertise and the knowledge gained through our work in San Mateo County and throughout California.

Our goal is about providing better support for jurisdictions and supporting better housing policy.

**Role and Benefits to Cities**

1. Save jurisdictions time and money.
2. Provide tailored, jurisdiction-specific assistance (time and products) on housing matters.
3. Supplement the capabilities of city staff on housing-related matters (to enhance 21 Elements’ ability to function as an extension of city staff).
4. Provide a more active link and dialogue between jurisdictions’ needs and 21 Elements work products and assistance.
5. Further enhance cross-city sharing of information and best practices.
6. Benefit from 21 Elements’ efficiencies of working on similar products in multiple jurisdictions.

**Assistance Offered**

*Overall, 21 Elements + would function on an on-call basis as supplemental staff housing planners. We anticipate approximately 120 hours per participating jurisdiction per year.*

1) **Council Reports and Presentations** – Present at up to two city council or planning commission meetings on topics of cities choice, including preparing staff reports and presentation materials. These will be on topics where multiple jurisdictions are interested in the same subject. For example:
   - Laws being considered in the legislature
   - New laws passed by the legislature
   - Affordable housing policy options
   - ADU trends
   - Funding opportunities
   - Options to address displacement
   - Options for regulating short-term vacation rentals
   - Other assistance as needed

2) **Assistance with ordinances** – Provide custom support with updates on housing-related ordinances (e.g. ADU ordinance, inclusionary zoning, handout updates, etc.). This could include summarizing policies in neighboring jurisdictions, writing staff reports, making council presentations or doing jurisdiction specific analysis. The exact scope of the assistance will be discussed with city staff. There are some projects that may be too large for this task. In that case, we would discuss an appropriate scope with city staff. Generally, the appropriate scale of a project is something that a staff person could complete if they were working on it full time for about two weeks, or the equivalent hours spread out over more time.

   Or

   **Community meeting** – Assist staff with planning and facilitating a community meeting about a housing related topic. City staff would be responsible for outreach, logistics and direct costs, but
21 Elements staff can help strategize around the outreach approach, shape the program, develop material, arrange speakers, facilitate the meetings, help document comments, etc.

Or

Other tasks – Assist with other tasks based on jurisdiction needs.

Logistics
Cities that are interested can sign an agreement directly with Baird + Driskell Community Planning. We, in turn, will make copies of all the agreements available to the San Mateo County Department of Housing (DOH), who oversees the 21 Elements contract.

Quarterly, 21 Elements will prepare a short summary memo of the work being done for all of the participating jurisdictions. The cost is $18,000 per year, which would be billed in two installments in November and March. It should be noted that this amount is in addition to the regular 21 Elements dues required of every city for the base level assistance and participation in 21 Elements.

We are purposely trying our best to keep the costs low to make this extra work feasible for as many jurisdictions as possible. Most of the savings comes from the fact that many of the hours we spend will be on topics of shared interest. For example, 21 Elements might spend 40 hours analyzing and summarizing the new state laws, which can then be used as the baseline material for the tailored work needed by several cities. Then, if a jurisdiction wanted a staff report or presentation, it might only take us eight hours or so to adapt this broader work so it is tailored to specific circumstances and needs. Hours will be tracked for each jurisdiction and available upon request, but bi-annual billing would be a fixed amount.

The scope and budget assumes support will average 120 hours per jurisdiction per year. Please contact Baird + Driskell for more information on our assumptions for hours.

See next page for agreement to participate
Agreement to Participate in 21 Elements +

21 Elements has worked with all the cities in San Mateo County for the past twelve years on housing related planning topics. 21 Elements is staffed by Baird + Driskell Community Planning. All the cities pay annual dues to support 21 Elements. During Housing Element preparation periods, cities have been given the option of participating in 21 Elements at different levels. The different packages offered more (or less) custom support with corresponding different annual fees. The goal of this arrangement is to allow cities that want more custom support to receive it, without charging higher fees for cities that do not need it.

Starting this year, 21 Elements will offer this model to cities on an annual basis. The cost is $18,000 which would be billed in two installments of $9,000 in November and March.

The scope of work is summarized in Exhibit A.

By signing below, the City agrees to participate.

Jurisdiction Signature: 

Name: 

Title: 

Date: 

Baird + Driskell Signature: 

Name: Joshua Abrams

Title: Principal, Baird + Driskell Community Planning

Date:
21 Elements

Exhibit A

1. **Council Reports and Presentations** – Present at up to two city council or planning commission meetings on topics of cities choice, including preparing staff reports and presentation materials. These will be on topics where multiple jurisdictions are interested in the same subject. For example:
   - Laws being considered in the legislature
   - New laws passed by the legislature
   - Affordable housing policy options
   - ADU trends
   - Funding opportunities
   - Options to address displacement
   - Options for regulating short-term vacation rentals
   - Other assistance as needed

3) **Assistance with ordinances** – Provide custom support with updates on a housing-related ordinance (e.g. ADU ordinance, inclusionary zoning, ADU updates, etc.). This could include summarizing policies in neighboring jurisdictions, writing staff reports, making council presentations or doing jurisdiction specific analysis. The exact scope of the assistance will be discussed with city staff. There are some projects that may be too large for this task. In this case we would discuss an appropriate scope with city staff. Generally, the scale or project is something that a staff person could complete if they were working on it full time for two weeks, or the equivalent hours spread out over more time.

   Or

   **Community meeting** – Assist staff with planning and facilitating a community meeting about a housing related topic. City staff would be responsible for outreach, logistics and direct costs, but 21 Elements staff can help strategize around the outreach approach, shape the program, develop material, arrange speakers, facilitate the meetings, help document comments, etc.

   Or

   **Other tasks** – Assist with other tasks based on jurisdiction needs.